

Construction Management Plan 160 Lord Sheffield Circuit

October 2022

Mayfair

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Construction management plan authorised by:

Position	Name	Signature	Date

Acknowledge of understanding:

The people listed below are signing as acknowledgement of being inducted into the plan named above and will take all necessary steps to ensure adherence to the requirements herein.

Position	Name	Signature	Date
Project Manager	Anthony Jabbour		

1 Propose of this plan

This Construction Management Plan (CMP) has been developed to outline Urban Property Group (Urban) approach to the construction planning and methodology proposed for delivery of desired project outcomes for the “Mayfair” project.

The CMP addresses various anticipated issues, based on Urban’s previous experience on similar projects and current understanding of the existing environment and contractual requirements. The proposed construction methodologies will be further developed throughout the planning and construction phases.

2 Project scope of works

The 160-162 Lord Sheffield Circuit, Penrith project is a mixed-use development consisting of the construction of 293 Residential apartments above 7488m² of Commercial and Retail area and 3 levels of underground basement carparking.

The works are anticipated to include but are not limited to;

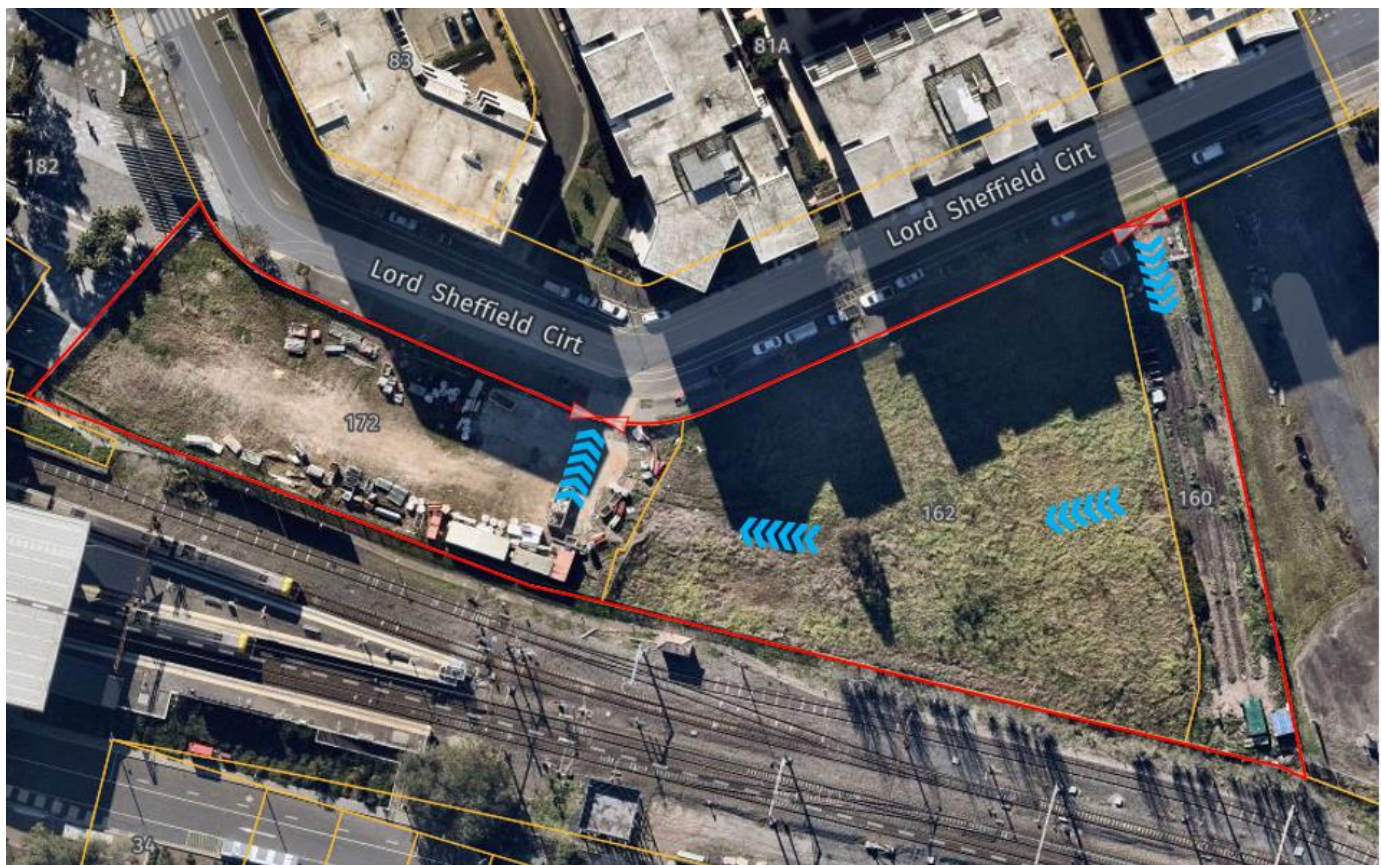
- Mixed use tenancies with activated street frontages;
- 2 Residential Towers with trafficable roof terraces
- Basement carparking;
- Landscaping and Public domain works;

Site Location

The Mayfair site is located at 160-172 Lord Sheffield Ct, Penrith. It is situated within 2km of the Penrith CBD and is contained within a parcel of land with an area of approx. 8,280m².

It is bounded by Lord Sheffield Circuit (North), Penrith Railway Station (South & West) and a Government Building to the Eastern lot boundary

The development adjoins Penrith Railway Station and permits entry via the Northern side of the site, making the site highly accessible via public commuters and the public which reside within neighbouring apartment buildings.



URBAN
PROPERTY

PROJECT: MAYFAIR
TITLE: SITE LOCATION PLAN
DATE: 06/09/2022

— SITE BOUNDARY

— MAIN ENTRY POINT

— CONSTRUCTION VEHICLE MOVEMENTS

NORTH



Figure 1 – an overhead visual of the project location.

3 Contacts

3.1 Key participants / stakeholders

Participant	Stakeholder
Principal Contractor	Urban Property Group
Council	Penrith City Council

3.2 Primary project contacts

Address	Phone	Fax
Level 10, 11-15 Deane Street, Burwood, NSW, 2134	(02) 9744 3333	

Name	Position	Phone
Anthony Jabbour	Project Manager	0411 163 536

Role	Company	Point of Contact	Phone
Town Planner	Ethos Urban Pty Ltd	Stephen Gouge	0410 291 014
Geotechnical Engineer	EI Australia Pty Ltd	Graham Estreich	02 9516 0722
Environmental Engineer	EI Australia Pty Ltd	Graham Estreich	02 9516 0722
Surveyor	SDG Pty Ltd	Michael Dark	02 9630 7955
Architect	SJB Architecture Pty Ltd	Adam Haddow	02 9380 9911
Structural Engineer	Van Der Meer Consulting Pty Ltd	Ash Afrani	02 9436 0433
Civil Engineer	Enscape Studio Pty Ltd	Ian Harris	0411 267 151
Multi-Disciplinary Services Engineer	Integrated Group Services Pty Ltd	Mays Chalak	02 8488 4600
Landscape Architect	Arcadia Landscape Architecture Pty Ltd	Chris Tidswell	02 8571 2900
BCA Consultant	McKenzie Group Consulting (NSW) Pty Ltd	Geoffrey Pearce	0414 791 750
Access Consultant	Access Link Pty Ltd	Jessica Nakhoul Bechara	0416 073 322
Fire Engineer	Fire Engineering Professionals Pty Ltd	Atul Bhargava	02 9411 7114
Acoustics Consultant	Pulse White Noise Acoustics Pty Ltd	Ben White	0408 728 303
Wind Engineer	RWDI Australia Pty Ltd	Kevin Peddie	02 8000 9844
Traffic Engineer	Varga Traffic Planning Pty Ltd	Robert Varga	02 9904 3224
Waste Management	Elephants Foot Consulting Pty Ltd	Djanja Trinder	0429 902 030
Level 3 ASP	Aadler Pty Ltd	John Farag	0403 279 553

Electrolysis Consultant	Corrosion Control Engineering (Holdings) Pty Ltd	Jim Galanos	02 9763 5611
Heritage Consultant	Astragal Heritage Pty Ltd	James Phillips	02 8076 5517
Archaeologist Consultant	Artefact Heritage Services	Michael Lever	0413 564 995
Welcome to Country Consultant	Murawin Pty Ltd	Carol Vale	0400 294 331

4 Project chart

The project organisational chart is outlined in the chart below

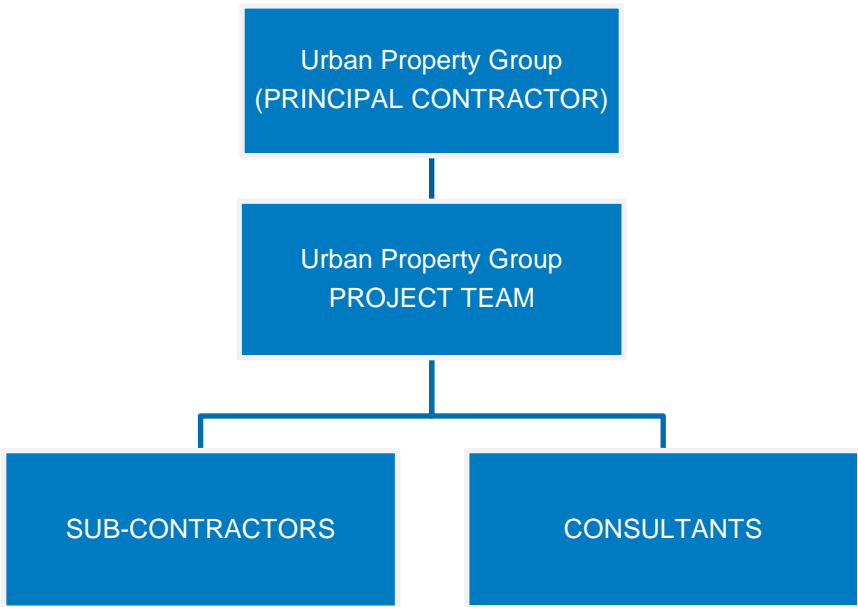


Figure 2 - an outline of the contractual relationship between the entities involved in the delivery of the project.

4.1 Organisational Chart

The Urban project team structure responsible for the delivery of the project is outlined within **Attachment 1**. This group has the responsibility and authority to ensure that works are carried out and meet the project requirements.

5 Responsibility and authority

5.1 Roles & Responsibilities

Position	Responsibility
Group Services <ul style="list-style-type: none"> – HSE – Quality – Program / Planning – Commercial – Design – Services – People & Culture 	<p>The various Group Managers assume overall responsibility for all Health, Safety & Environment, Quality, Design, Programming, Commercial, Human Resources and Industrial Relations related matters. Specific responsibilities include:</p> <ul style="list-style-type: none"> – Overseeing safety performance for the Urban Group in its entirety – Ensuring compliance to relevant legislation through the allocation of resources and the management of HSE & QA Managers and Coordinators – Ensuring that Management Systems conform to requirements of ISO 45001, ISO 14001 & ISO 9001 – Overseeing workers' compensation, and reporting on current claims and organisational trends to the Construction Executive Group – Reporting to the Directors on strategic matters – Providing input into construction tenders and negotiations as required – Ensuring that assistance is provided to manage implementation of project plans – Ensuring that appropriate resources are allocated across all projects – Taking control in the event of any major incidents, and – Providing assistance and monitoring progress of the works
Project Managers	<ul style="list-style-type: none"> – Comply with the Group's Health, Safety, Environmental, Quality and Design Management Policies, Plans and Procedures – Ensure that safe work methods are adopted for all site activities – Participate in HSE meetings (i.e., toolbox talks etc.) – Participate in Safety Committee Meetings (i.e., meeting concluding safety walk) – Ensure the appropriate safety equipment is worn by site personnel at all times – Identify and document potential risks to projects and develop effective control strategies to minimise risk – Understand the relevant project specifications and drawings – Monitor work against specifications to ensure the continuing quality and accuracy of work performed – Ensure construction works precede in accordance with all relevant contractual requirements – Accept full responsibility for the achievement of construction progress and the successful completion of all nominated contracts – Ensure that quality levels are achieved in accordance with the contractual obligations, as well as the Group's expectations, and

	<ul style="list-style-type: none"> – Ensure the timely processing of all progress claim valuations, variations, other relevant claims and subcontractor claims.
Design Manager / Services Manager	<ul style="list-style-type: none"> – Comply with the Group's Health, Safety, Environmental, Quality and Design Management Policies, Plans and Procedures – Manage Client and Consultants to achieve agreed outcomes for time, cost, and quality – Manage and coordinate internal resources to support the requirements of the project – Facilitate client decisions to assure coordination, deliverables, and timing of outputs – Identify and manage commercial risk (Head Contract Design obligations) associated with design outputs and deliverables – Identify and manage risks related to novation and/or engagement of consultants – Assess and identify any gaps in consultant scopes and Agreements where designers are novated to Urban – Instigate and maintain standard pre-construction "management tools" – Assure Authorities obligations and requirements are being delivered in the design documents – Assist in the formulation of ESD initiatives required to achieve project targets and obligations, and – Monitor ESD deliverables for incorporation in design outputs and construction obligations.
Contracts Manager / Administrator	<ul style="list-style-type: none"> – Assist to assure that all financial / contractual systems are established at site start-up phase – Contribute to the development of scopes – Contribute to the development and tracking of the project program – Liaise with subcontractors and all appropriate consultants and authorities to assure that contract requirements are being met and that Urban maintains an amicable outcome – Attend to general head contract and subcontract correspondence – Assist in planning and scheduling of various works – Assist to assure that all contract administrative duties are fulfilled in a timely manner, to maximise the financial return to the Group, while retaining appropriate relations with all relevant parties – Assist to assure that project forecasts & cash flow statements are assessed and maintained – Prepare and or assist in the accurate and timely submission of progress, variation & contractual claims – Assist to assure that subcontractor payments and variation claims are processed in an accurate and timely manner

	<ul style="list-style-type: none"> – Work with subcontractors, design team and Site Managers to determine the most cost-effective way to let packages – Assist to assure understanding of all aspects of the contract and determine key areas of financial risk and possible control measures to reduce identified risks, and – Assist to assure that all progress claims are assessed against the contract to assure that the subcontractors are meeting their obligations.
Site Manager	<ul style="list-style-type: none"> – Understand the relevant project specifications and drawings – Development of Integrated Management Plan (Quality, WHS and Environmental Management) in consultation with the relevant Project Manager and other relevant parties – Implementation of Integrated Management Plan (Quality, WHS and Environmental Management) – Monitoring site HSE & QA performance to ensure that it reflects the requirements of the relevant Integrated Quality, WHS and Environmental Management Plan – Development of procedures in consultation with the HSE & QA Teams – Participation in the corporate HSEQ Consultative Committee (as required) – Development, monitoring, and adherence to a project audit schedule – Assist with external third-party audits (as required) – Provide system improvement advice to the HSE & QA Teams – Ensure Urban employees and subcontractors are compliant with Urban HSE and Quality requirements – Assist site management to conduct SWMS / risk assessments for all high-risk activities where required – Assist the HSE & QA teams to review site plans to determine key areas of risk and implement appropriate controls prior to project commencement – Ensure that safe work methods are adopted by all parties in relation to all site activities – Ensure the appropriate safety equipment is worn by site personnel at all times – Participate in meetings (i.e., toolbox talks etc.) – Complete site inductions in accordance with the Group's requirements – Monitor work against specifications to ensure the continuing quality and accuracy of work performed – Notify the Project Manager of any defects, mistakes, errors, contamination, or variations identified – Ensure construction works proceed in accordance with all relevant contractual requirements – Ensure that quality levels are achieved in accordance with the contractual obligations, as well as the Group's expectations

	<ul style="list-style-type: none"> – Undertake planning and scheduling of various works – Co-ordinate subcontractor/trade contractor works – Ensure correct set out for all building works, and – Provide the Construction Manager with regular reports on progress of building works.
Project Coordinators	<ul style="list-style-type: none"> – Understand the relevant project specifications and drawings – Development of project Integrated Management Plan (Quality, WHS and Environmental Management) in consultation with the relevant Project Manager and other relevant parties – Implementation of project Integrated Management Plans (Quality, WHS and Environmental Management) – Monitoring site HSE & QA performance to ensure that it reflects the requirements of the relevant project management plans – Development of procedures in consultation with the HSE & QA Teams – Participation in the corporate HSEQ Consultative Committee (as required) – Development, monitoring, and adherence to a project audit schedule – Assist with external third party audits (as required) – Provide system improvement advice to the HSE & QA Teams – Ensure Urban employees and subcontractors are compliant with Urban HSE and Quality requirements – Assist site management to conduct SWMS / risk assessments for all high-risk activities where required – Assist the HSE & QA teams to review site plans to determine key areas of risk and implement appropriate controls prior to project commencement – Ensure that safe work methods are adopted by all parties in relation to all site activities – Ensure the appropriate safety equipment is worn by site personnel at all times – Participate in meetings (i.e., toolbox talks etc.) – Complete site inductions in accordance with the Group's requirements – Monitor work against specifications to ensure the continuing quality and accuracy of work performed – Notify the Project Manager/ Construction Manager of any defects, mistakes, errors, contamination, or variations identified – Ensure construction works proceed in accordance with all relevant contractual requirements – Ensure that quality levels are achieved in accordance with the contractual obligations, as well as the Group's expectations – Undertake planning and scheduling of various works – Co-ordinate subcontractor/trade contractor works, and

	<ul style="list-style-type: none"> – Ensure correct set out for all building works
Site Supervisors	<ul style="list-style-type: none"> – Understand the relevant project specifications and drawings – Implementation of project Integrated Management Plan (Quality, WHS and Environmental Management) – Monitoring site HSE & QA performance to ensure that it reflects the requirements of the relevant project management plans – Development of procedures in consultation with the HSE & QA Teams – Participation in the corporate HSEQ Consultative Committee (as required) – Development, monitoring, and adherence to a project audit schedule – Assist with external third party audits (as required) – Provide system improvement advice to the HSE & QA Teams – Ensure Urban employees and subcontractors are compliant with Urban HSE and Quality requirements – Assist site management to conduct SWMS / risk assessments for all high-risk activities where required – Assist the HSE & QA teams to review site plans to determine key areas of risk and implement appropriate controls prior to project commencement – Ensure that safe work methods are adopted by all parties in relation to all site activities – Ensure the appropriate safety equipment is worn by site personnel at all times – Participate in meetings (i.e. toolbox talks etc.) – Complete site inductions in accordance with the Group's requirements – Monitor work against specifications to ensure the continuing quality and accuracy of work performed – Notify the Project Manager/ Construction Manager of any defects, mistakes, errors, contamination or variations identified – Ensure construction works proceed in accordance with all relevant contractual requirements – Ensure that quality levels are achieved in accordance with the contractual obligations, as well as the Group's expectations – Undertake planning and scheduling of various works – Co-ordinate subcontractor/trade contractor works, – Ensure the appropriate level of control, oversight and direction is exercised on the site by Urban/subcontractor/trade contractor works, the number, timing and quality of inspections – Carry out inspections of the site in accordance with Urban's procedures and – Ensure correct set out for all building works.

	Where licensed supervisors are required due to legislative requirements, Urban ensures that these relevant supervisors are adequately considered in the Project Organisation Chart and remain up to date using Urban's Learn Connect training platform.
Grads / Undergrads	<ul style="list-style-type: none"> – Understand the relevant project specifications and drawings – Implementation of project Health, Safety, Environmental and Quality Management plans – Monitoring site HSE & QA performance to ensure that it reflects the requirements of the relevant project management plans – Development of procedures in consultation with the HSE & QA Teams – Development, monitoring and adherence to a project audit schedule – Assist with external third-party audits (as required) – Provide system improvement advice to the HSE & QA Teams – Ensure Urban employees and subcontractors are compliant with Urban HSE and Quality requirements – Assist site management to conduct SWMS / risk assessments for all high-risk activities where required – Assist in reviews of site plans to determine key areas of risk and implement appropriate controls prior to project commencement – Ensure that safe work methods are adopted by all parties in relation to all site activities – Ensure the appropriate safety equipment is worn by site personnel at all times – Participate in meetings (i.e. toolbox talks etc.) – Monitor work against specifications to ensure the continuing quality and accuracy of work performed – Notify the Project Manager/ Construction Manager of any defects, mistakes, errors, contamination, or variations identified – Ensure construction works proceed in accordance with all relevant contractual requirements – Ensure that quality levels are achieved in accordance with the contractual obligations, as well as the Group's expectations – Undertake planning and scheduling of various works – Co-ordinate subcontractor/trade contractor works, and – – Ensure correct set out for all building works.

6 Program

A preliminary construction program has been prepared and included within **Attachment 2**.

Refer to the program in parallel with this Construction Management Plan.

7 PROJECT COMMUNICATION

7.1 Communication Protocols

Urban is committed to ensuring relevant information regarding the construction process and staging of works within the live environment is disseminated between relevant stakeholders and external parties involved in the development. To ensure that positive and proactive communication and consultation occurs on the project, Urban is committed to engaging with relevant stakeholders to address any issues raised in the following manner:

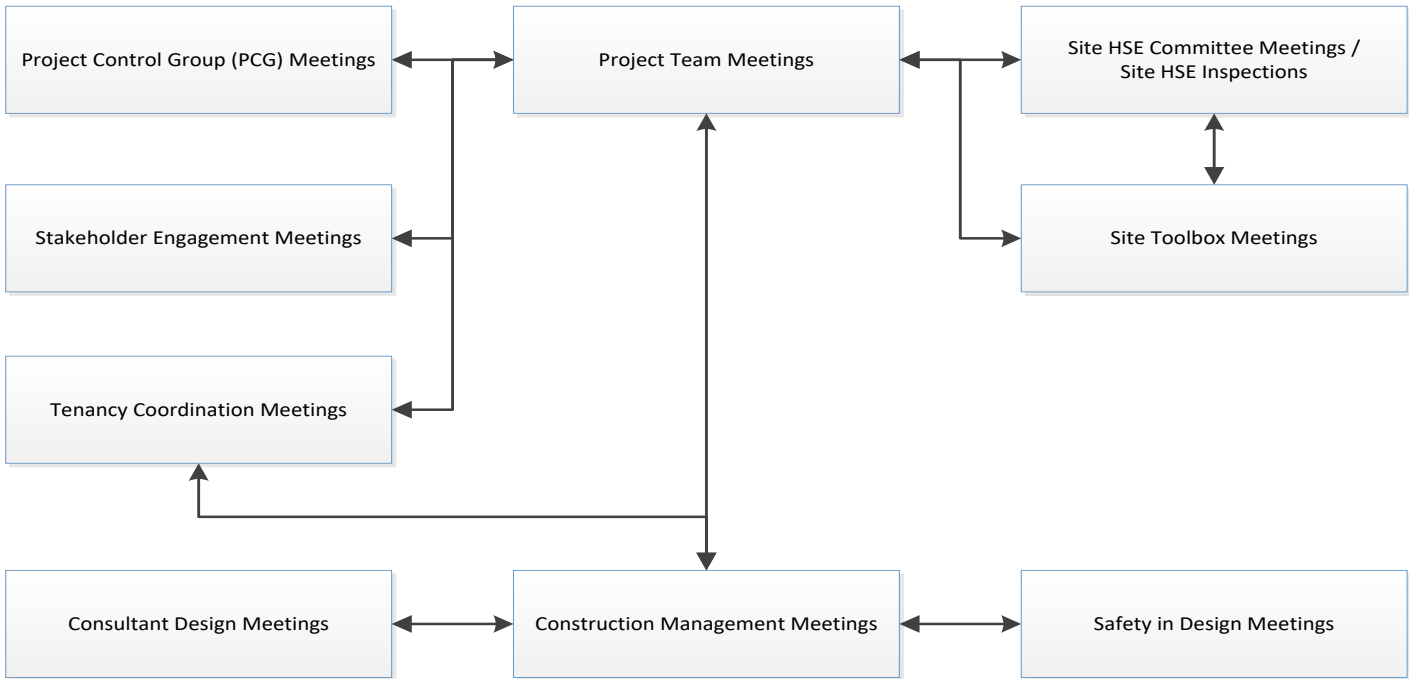


Figure 3 – typical flow of communication expected at a project-based level.

Urban Personnel will notify adjoining property owners of any construction activities, planned shutdowns/interruptions, as and when applicable. A letter box drop will be facilitated to all neighbouring residences ahead of any such works. The need to provide prompt response to any complaints or disputes from adjoining owners is critical. Communications between Urban and external parties is at the direction of the Project Manager, but all items must be logged onto a Complaint Register.

Urban utilises the web based Procore platform as the primary means of producing, transferring, tracking, and filing of all contractual project correspondence. All parties involved in this project must use Procore.

For further information regarding any of the processes dealing with communications, refer directly to the project specific Integrated Management Plan.

8 Design management

Design Management procedures have been developed to provide a framework for the project team to carry out their responsibilities and obligations and provide assurance that design compliance requirements will be met. These aspects include, but are not limited to:

- novation and/or engagement of consultants
- tracking of the status of Consultant Agreements
- Safety in Design
- Quality Risk Assessment (QRA)
- environmental considerations
- design review and consent
- design changes
- sample approval, and
- value management

For further information regarding any of the processes dealing with design aspects, refer directly to the project specific Design Management Plan.

9 Construction planning

A thorough analysis has been undertaken to identify the proposed construction methods and sequence to be implemented on the project. As a result, site specific workplace management plans have been developed to identify the following construction requirements:

- site access/egress and traffic management
- public safety and maintenance of amenity
- temporary hoardings/fencing
- location of site amenities, and
- craneage and loading bays

9.1 Dilapidation Survey

Prior to works commencing on site, a dilapidation survey will be commissioned (by an independent third party consultant) to document the existing condition of adjoining properties, services and infrastructure within the proposed construction zones. Dilapidation surveys of the adjoining rail corridor and rail assets will be undertaken prior to commencement and upon completion of construction works in consultation with Sydney Trains.

9.2 Public & Property Protection

9.2.1 Hoarding

To avoid unauthorised site access, and to minimise the impact of the construction works, appropriate boundary separation measures must be erected around the main construction zones and the various adjacent workspaces throughout the delivery of the works. This hoarding must be maintained and adjusted during the life of the project, in consultation with the relevant stakeholders.

Directional and/or statutory signage, to redirect the public along a designated path, as well as traffic management, must be provided for pedestrian safety.

The following classes of hoardings will be utilised on this project:

Class	Description	Location
Class A – 2400mm high (internally contained)	Melamine, Ply (pre-finished to accept artwork or advertising) or alternatives to expanded polystyrene panels, including double, self-closing, access doors to tenancies and construction zones.	Spanning along the entire Northern frontage of Lord Sheffield Circuit.
Class B – 2400mm high	Ply or modular composite panel (pre-finished to accept artwork or advertising) including double, self-closing, access doors to tenancies and construction zones.	Spanning along the entire Northern frontage of Lord Sheffield Circuit and wrapping onto the western elevation.

Class D - ATF	Modular and movable temporary fence panels on heavily weighted bases.	NA - Existing perimeter Chainwire fencing within the Eastern and southern site boundaries to remain.
Class E – Water or Concrete Barriers (Traffic)	Water and concrete barriers are designed to meet the general requirements of applications for pedestrian traffic delineation. Water barriers manufactured from high density Polypropylene and are connected by way of a special linking pinto forma chain.	Proposed for installation within the site along the access driveway to isolate pedestrians from the construction works zone.

9.3 Gantries

Urban will erect the following gantries to minimise the impact on pedestrian and traffic flows at key footpaths and roadways and maintain public safety around the site area. This will promote efficiency in construction works, as the public are able to safely move via designated channels, and in cohesion with site works. All required signage and lighting will be provided to ensure proper communication and visibility.

The B-Class Hoarding/ Gantry structure will be established on completion of the ground floor structural works.

9.4 Hours of Work

The permissible operating hours for the project are detailed below:

Working Hours (Anticipated)	
Monday to Friday	7.00am to 6.00pm
Saturday	8am to 1pm
Sunday & Public Holiday	No work Allowed unless expressly approved by Council.

Urban must work within the EPA Noise Control Guidelines for construction and demolition site noise. External noisy works must not be conducted outside of these hours unless prior notification has been given and agreed to by the relevant authorities. After hours works and night works must be managed between these parties and other relevant stakeholders on an as-needs basis.

9.5 Heritage & Archaeological Significance

Any discovery of an item of potential archaeological or heritage significance, the relevant authorities and stakeholders must be contacted.

9.6 Existing Operational Areas

Access required within the existing operational areas, outside of the site boundaries, will be subject to Client requirements. Timing of any works will be determined on the type, location and impact on the operations of the area concerned.

9.7 Site Access/Egress

Vehicular access into site will be managed through appropriate site signage and the traffic management plan. With deliveries restricted to an on as needs or just in time basis.

This aims to provide safe working detail for vehicle access into and around the site, supplemented through restrictions for vehicles on site such as the following:

- No parking will be permitted on the site.
- On site the speed limit is restricted to 8km/h
- Reversing beepers required

Relevant signage will be erected as required for traffic management to suit the varying access requirements

The Principal Contractor will work with Penrith city council to investigate all possible construction loading zone options and confirm the most suitable locations for deliveries and material movements into site.

During Shoring and Excavation stage trucks will enter and exit the site via Lord Sheffield Circuit in a forward motion. The site entry will be via the Eastern portion of the development and the exit via the North-western portion.

On completion of the excavation works, Access/ egress from site will be via the eastern gate.

Two designated works zone will be located along the site frontage of Lord Sheffield Circuit and will involve consultation with Council and Sydney Buses.

9.7.1 Worker Pedestrian Access

Workers will enter the site via the eastern pedestrian gate within the hoarding. The pedestrian gate location can be adjusted to various locations along the hoarding as required to segregate construction vehicular traffic from pedestrian movements and ultimately employ efficient, safe and isolated pedestrian entry into site areas.

9.7.2 Public Pedestrians

Public pedestrian access must be facilitated, as far as practicable, always during construction. Due to the nature and inherent risks involved in construction activities, it is unavoidable that some disruption to the public can be incurred, whereby public pedestrian access is to be temporarily restricted or adjusted. This must be clearly communicated to all key stakeholders and members of the public through project specific signboards, pedestrian restriction gates, and traffic controllers.

9.8 Contractor Parking

Limitations to parking in the area are detailed in all site inductions. Alternative means of transport, including the train, bus, and carpooling are highlighted and encouraged.

9.9 Traffic Management

A preliminary Traffic Management Report for the project must be developed for the required vehicular and pedestrian movements during the delivery of the project.

The following restrictions must be considered in the development of the Traffic Management Plan:

- speed limit to be restricted on-site to 8km/h
- flashing hazard lights must be operated at all times for mobile plant
- reversing beepers
- personnel to wear high visibility safety vests at all times
- spotters/escorts to accompany vehicles where required by JSA/SWMS
- relevant signage will be erected as required for traffic management to suit the varying access requirements, and
- subcontractors are responsible to manage traffic within their own work zones. This may involve signage and barricading over, and above general access as provided by Urban.

During various stages of work, vehicle access to and from site must be managed by the following actions:

- minimising impact of high frequency of trucks upon local traffic movements by controlling movements and marshalling of trucks off-site. Drivers must continue to report to the Traffic Controller on-site to ensure street access space exists before proceeding to site
- liaison with the adjoining neighbours, businesses, and local authorities
- all relevant site personnel must be inducted into the appropriate Traffic Management Plan focussing on the interface between construction activities and the public, and
- ongoing training must be provided for all supervision and staff during the various phases of delivery.

9.10 Tree Protection

If required, a Tree Protection Management Plan (TPMP) for the site can be developed. The TPMP must be prepared in accordance with AS 4970:2009 in consultation with the relevant authorities.

9.11 Noise & Vibration

The site objectives are to minimise the noise and vibration generated by construction activities, and its impact on adjoining properties and infrastructure, surrounding residents, businesses, and workers.

The following measures must be considered for implementation to control noise and vibration:

- establish & maintain good relations with the community and neighbouring sites
- where possible, silencing equipment to be considered when conducting works outside of normal operating hours, and/or where works are likely to occur for an extended period
- Safe Work Method Statements must be submitted which include the schedule of demolition and construction works, including the plant and equipment to be used
- any municipal requirements for allowable limits on emitted noise from mechanical plant & equipment

- identification of works areas likely to generate noise and vibration, with warning signage in compliance with AS1319, to alert personnel to use personal protective equipment, and
- scheduling of adjacent works to mitigate potential exposure to noise and vibration.

For details of specific workplace controls for noise and vibration, refer to the Integrated Management Plan (Quality, WHS and Environmental Management)

9.12 Dust Control

The site objectives are to minimise the dust generated by construction activities, and its impact on adjoining properties and infrastructure, surrounding residents, businesses, and workers.

The following measures must be considered for implementation to control dust:

- suppression measures such as water sprays, shade cloths, plastic canvas or similar to ensure there is minimal impact outside of the site
- ensuring that trucks transporting materials to and from site are covered
- reviewing of dust control measures implemented on a regular basis for effectiveness.
- All vehicles will be loaded from concrete or sealed hardstands and any minor spillages shall be swept up immediately by onsite staff.
- Street sweepers will be engaged on the surrounding road networks as required.

For details of specific workplace controls for dust, refer to the Integrated Management Plan (Quality, WHS and Environmental Management)

9.13 Waste Management

The site objectives are to minimise waste generated by construction activities.

The following measures must be considered for implementation to control waste:

- waste bins provided on site, and recycling off site, to ensure minimal wastage occurs and unnecessary landfill being generated.
- concrete and brick material to be recycled.
- waste generated from food scraps, and general waste from workers, to be stored in separate receptacles and removed from site on a regular basis.

All necessary construction waste management measures, including (but not limited to) the above, will be implemented under a detailed Construction Management Plan that will take effect throughout the duration of works.

9.14 Deliveries

To ensure the impact of deliveries to site is minimised for the benefit of the surrounding residents and businesses, deliveries will be managed by:

- ensuring all deliveries enter the site through designated entry gates, using nominated loading bay(s)

- positioning the loading area to minimise the noise levels from unloading and traffic congestion
- providing dedicated access pathways for stakeholders around the works.

9.15 Amenities/Site Office Locations

Urban Project Office

The site office will be located within the South-eastern boundary of the site. A pedestrian exclusion zone will be implemented, permitting efficient and safe access for all project stakeholders and visitors via the eastern site entry gate.

Construction Worker Amenities

Site accommodation is to be established in stages based on the project's progress. Prior to commencement of any construction works, temporary amenities will be established within the south-eastern portion of the site, directly accessible via pedestrian gate from the Lord Sheffield Circuit street frontage.

The accommodation will consist of but not be limited to – Site Office, First aid, Male & Female toilets, wash up areas, showers, change rooms and Lunch rooms.

The temporary sheds will provide necessary site amenities for the Project management team and subcontractors.

The temporary accommodation will be transported to site individually via crane trucks and will be carefully installed within their positions via the use of the inbuilt Hiab (crane) mechanism. Utilising such system of transport ensures flexibility and accuracy in efficiently handling the accommodation to ensure their correct placement and removal from their nominated positions within the site.

On completion of Level 2 structural slab, additional site accommodation will be introduced and positioned within the southern aspect of the site in order to comply with minimum standards and requirements for adequately servicing the rise in the quantity of workers involved in construction activities from this stage onwards.

These sheds will be transported to site via a standard tilt tray truck. Trucks carrying sheds will park within the confines of "Works Zone 1". The site luffing crane will be utilised to lift sheds off the trucks and onto their desirable locations on the podium level.

The temporary amenities will be carefully positioned so as to ensure they remain clear of the Sydney Trains easement zone and any other site constraints. Furthermore, the following measures and rules will be exercised and implemented to ensure the pro-active protection of the rail corridor:

- All craneage handling of the site amenities (weather via site luffing crane or Hiab) will be forbidden from slewing above the airspace of the adjoining rail corridor. The site luffing cranes will be programmed with restricting devices to prevent any slewing above the coordinates of the corridor. Additionally, Hiab operators will be suitably qualified and will be assisted by a spotter/ site dogman when delivering/ removing the sheds to ensure clearance from boundaries remains maintained throughout all lifts.
- All sheds/ accommodation will be off set a minimum of 3 metres from the rear boundary,
- Suppliers and site personnel will forego a mandatory site induction which will outline the site constraints with emphasis of ensuring special care be exercised when handling the accommodation within these areas.

9.16 Site Amenities/Shared Facilities Description

Our subcontractors are provided with shared amenities and facilities which include the use of lunchrooms, toilets, wash up areas, showers and change rooms. The facilities will be constructed and maintained in accordance with Work Health Safety Regulator requirements.

9.17 Site Security

Urban will take necessary steps to assure that the site remains secure during and after working hours. Areas of consideration include but are not limited to:

- Site Access & Egress
- Site Lighting
- Site Offices (including CCTV & alarms)

Urban personnel are responsible to check all access and egress points at the end of each working day to confirm that all contractors have exited, and that all main entry points are locked and secured. A complete check of all perimeter hoardings/fences at the end of each working day will also be completed to confirm they are secure. Fences and hoardings will be maintained in good presentable condition.

9.18 Lighting

Paths of access and egress will be illuminated, inclusive of emergency battery back-up lighting, throughout the site. Lighting will be provided to the underside of gantries, external to site, as public amenity.

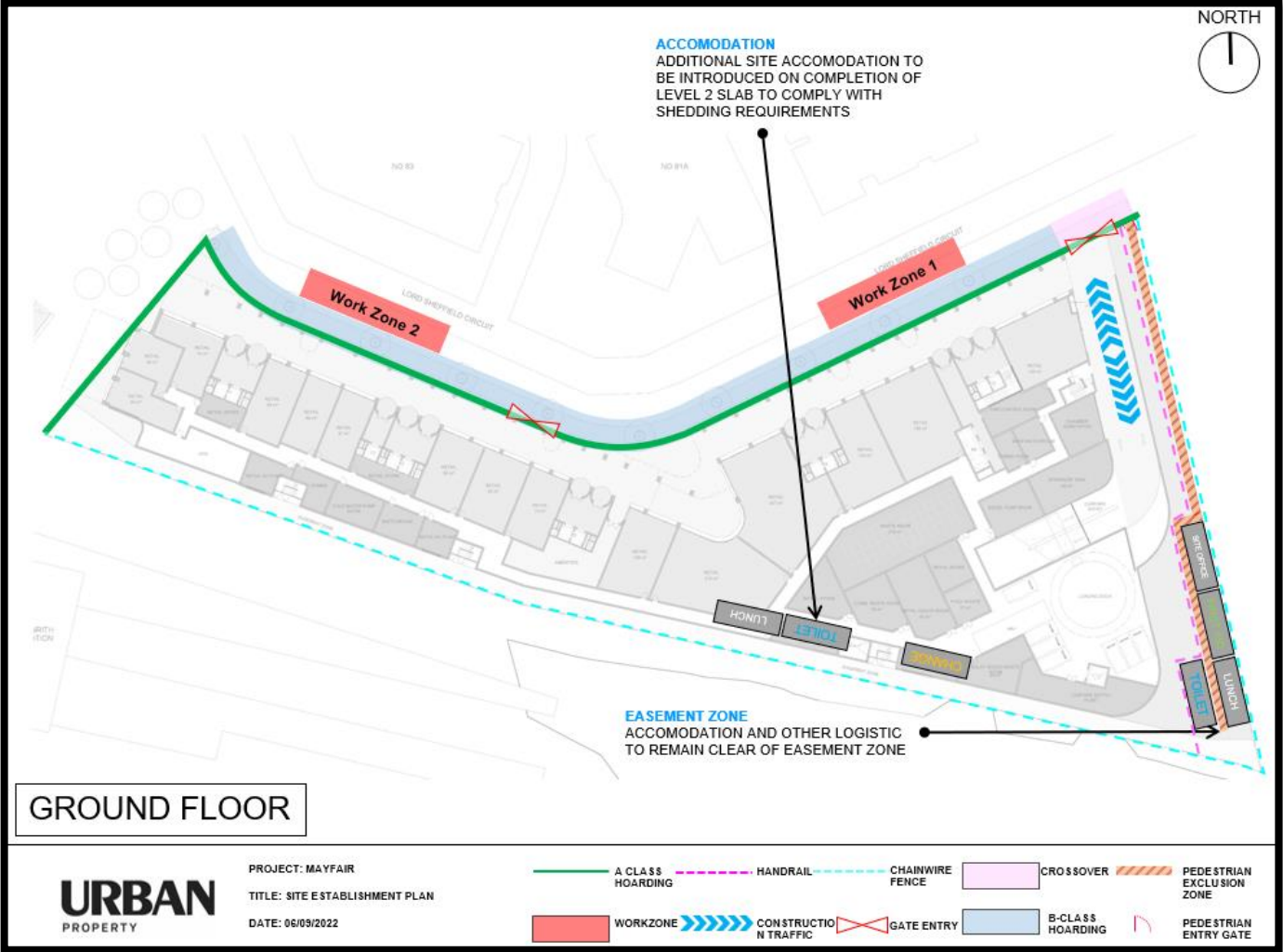


Figure 4 – Site Establishment Plan Illustrating locations and staged implementation of site amenities

10 Project risk management

To ensure that potential risks are identified, and suitable controls are implemented, Urban undertakes various assessments to identify key project risks relating to high-risk construction activities, including and not limited to, public safety and security.

The following assessments outlined within Urban's Management Systems are a mandatory requirement on all projects:

- Workplace Risk Assessment (WHS)
- Safety in Design (SID)
- Risk & Opportunity Schedule (Commercial)
- Environmental Impact/Aspect Register, and
- Quality Risk Assessment. (QRA)

These assessment processes are developed in the lead-up to project commencement and maintained throughout the life of the project.

10.1 Health, Safety & Environment

An Integrated Management Plan will be developed to plan and control all Health, Safety and Environmental factors which need to be taken into account throughout construction operations, and to ensure that wellbeing of all personnel, including workers and members of the public, is maintained, and that environmental considerations are taken into account.

Health & Safety aspects that will be covered, in line with the principles of ISO 45001:2018, include but are not limited to, electrical, fire, manual handling, hazardous substances and dangerous goods.

Environmental aspects that will be covered, in line with the principles of ISO 14001:2015, include but are not limited to, stormwater, noise, dust control, hazardous materials, contaminated soil and waste management.

NOTE: where it is determined that subcontractors have the potential to impact negatively on the environment, they will be required to develop and submit a project-specific Environmental Management Plan of their own.

For further information regarding any of the processes dealing with Health, Safety or Environment related matters, refer directly to the project specific Integrated Management Plan.

10.2 Emergency Management

A project-specific Emergency Response Plan will be developed outlining the procedures to be followed in the event of an emergency. Evacuation Plans, with emergency contact details, will be posted in relevant locations around the site.

For further information regarding any of the processes dealing with emergency related matters, refer directly to the project-specific Emergency Response Plan.

10.3 Quality Management

A Quality Management Plan (QMP) will be developed to plan and control the construction operations, and to ensure that the project team is able to remain compliant with ISO 9001:2015 principles, Urban's management systems, contractual requirements, as well as the requirements of any relevant stakeholders.

For further information regarding any of the processes dealing with Quality related matters, refer directly to the project-specific Quality Management Plan.

11 Construction methodology

11.1 Staging/Logistics Plans

Detailed staging and logistic plans, developed in consultation with key stakeholders and relevant Authorities, have been produced in preparation for the commencement of the construction works on site. The over-arching outcome of this process is to ensure that adequate separation between the public and the construction zone is maintained at all times. The primary considerations include, but are not limited to:

- Ensure Public Safety, amenity and site security
- Manage operating hours, noise and vibration controls
- Monitor and manage air and dust management
- Waste and materials reuse
- Traffic management
- Continuity for neighbouring businesses, and
- Provision of safe and efficient access to and from the construction zone.

LOGISTIC PLANS (refer Attachment 3)

Specific plans will be created for hoardings, gates, covered walkways, site amenities, loading bays, crane locations, etc., as required to undertake the works.

TRAFFIC MANAGEMENT (refer Attachment 4)

A report will be commissioned to evaluate requirements for construction and peripheral traffic, in consultation with relevant stakeholders. This will be used as the basis to prepare a project specific Traffic Management Plan.

11.2 Construction Works

The following description of works is to be read in conjunction with the staging and logistics plans.

Urban has reviewed and analysed the site conditions and documentation provided for the project to develop a site specific methodology. This methodology is described below in each of the specific work zones:

A suitably-qualified independent third party consultant will be commissioned to prepare a suite of dilapidation surveys which document the existing condition of adjoining properties and Council assets, including services and infrastructure. Furthermore, a Dilapidation survey of the adjoining rail corridor and rail assets will be undertaken prior to commencement and upon completion of construction works in consultation with Sydney Trains. The respective asset owners will be provided with copies of the dilapidation surveys prior to the commencement of any construction works at the subject site.

Prior to obtaining the Construction Certificate, the Project Management Team will coordinate and make arrangements for all consultations with relevant stakeholders to establish site.

Including – Hoarding and gate setup, Construction and works zones, Site accommodation set up, access points, traffic/pedestrian management etc.

Key meetings with internal and external stakeholders will also be held to finalise any detailed project administration procedures and/or requirements.

Services Diversion, Alteration, Removal

Existing services will be modified in order to un-encumber the site prior to the commencement of the main works. The works will consist of diversions, removal and/ or capping of any existing services adjoining the structural footprint.

UPG is currently working alongside the nominated ASP3 and relevant authorities in designing the diversion of existing underground HV ducts around the proposed structural extents of the development.

Upon design approval being sought from the relevant Authorities, a qualified level 1 contractor will be engaged soon after to execute the diversion works which will ultimately unencumber the development site.

Benching and preparation of Piling Rig Platform

The site will be cleared and benched to the final development approval RL. The piling platform will then be constructed to the perimeter of the shoring works in accordance with geotechnical and structural engineers recommendations prior to the commencement of perimeter basement piling works.

The platform will be tested for adequate bearing capacity capable to safely withstand the loads associated with the specified piling rig and a sign off will be provided by the structural engineer confirming that the platform is fit for purpose.

Shoring and Excavation

At this stage, basement shoring works will commence, including the completion of piles, Capping beam, Bulk & Detail excavation, subfloor services and Strip & Pad footings as per the design documentation. The structural design will consist of a “concrete platform” to level Basement 1 which is intended to provide lateral support to the perimeter shoring wall taking into consideration that ground anchors cannot be installed to the southern elevation adjacent to the existing railway corridor.

Groundwater management devices will be installed in accordance with consultant recommendations and in compliance with the EPA and the LGA during this stage of the construction cycle.

Care will be taken with regards to the coordination and preparation of inground services before and during the installation of any prescribed waterproofing membrane or nominated basement tanking system.

Adjoining Railway Line

Due consideration will be applied for all works adjacent to the railway line. Vibration monitoring devices will be installed during the shoring stage and any de-watering systems installed will be via the recommendations from a specialist contractor.

The selected De-watering system proposed for installation will take into consideration the geological parameters of the site to ensure that the rate of groundwater take is acceptable and does not adversely impact/ de-stabilise the structural integrity of the neighbouring properties.

Where appropriate, an inspection of the neighbouring Railway line/ building's will be undertaken, and a dilapidation report prepared.

Concrete Structure

Within the typical tower footprints, the suspended structure is conventional in terms of construction technology being post tensioned slabs and as such we will be utilising modern construction methods including:

- perimeter scaffold protection.
- conventional formwork and

- a combination of formed in-situ and pre-cast columns, balcony upstands feature walls and blade walls.

The Concrete placing zones for the structure, will vary in location depending on the area being poured.

The eastern tower will be serviced from within the site boundaries; however, the western tower will require to be serviced via concrete boom pump, positioned adjacent to the north within the Council road verge.

Inspection and Test Plans (“ITP’s”) for all elements of the structure (and the project) will be implemented. This will be combined with inspections, reports, and manufacturer’s information to ensure a quality structure.

Fitout

During the design development period, the Principal Contractor will work closely with the design team to assist with construction methodology, product selection, and fit for purpose nature to meet the various requirements of the project brief and to ensure that all interfacing areas are finished to the highest quality ceilings, dry wall installation, wall and floor finishes, joinery and painting.

Services

The buildings services are a critical element that represents a large part of the project’s compliance strategy.

Services will be coordinated with the structural and architectural elements of the building to eliminate the incidence of clashes. Designs will be declared by all relevant disciplines as being compliant with the BCA and the relevant Australian Standards prior to the commencement of construction works in order to ensure compliance and quality measures are being adhered to.

Following the installation of services, they will be tested by the relevant specialist contractors and then commissioned whilst complying with the a pre-approved ITP strategy in place which assures the successful integration of the services as part of the overall building elements.

The important process for successful commissioning is planning and programming with the full understanding and operation of all plant and equipment as integrated into the building. Highly experienced Services Design Managers and Coordinators working in conjunction with the subcontractors and consultants will ensure that the clear intent is represented with the verification, evidenced and final commissioning results, meeting the expectations of the Commissioning Management Plan.

Materials Handling

Concrete Pumping and Placement

Concrete placing zones will vary in location depending on the area. Wherever possible, concrete boom pumps will always be located within the site boundary to try and keep as much traffic off the external road network as possible.

The eastern portion of the structure will be serviced via the eastern driveway entry into the site, however the western structural extents will require to be serviced from within a work zone situated within the council road verge due to the physical constraints in boom pump reach from the eastern setup.

Additional attachments may be added to the boom pump on an “as required basis” in order to sufficiently service the central “out of reach area”. This can be facilitated from either of the nominated concrete boom establishment points illustrated within figure 5.

The following measures will be implemented to prevent any part of the concrete boom from encroaching above the airspace of the adjoining railway corridor:

- Subcontractors and site personnel will forego a mandatory site induction which will outline the site constraints with emphasis of ensuring special care be exercised when handling concrete pours within close vicinity to the southern boundary line.

- Safety Flag Bunting Markers with appropriate signage will be installed along the Southern elevation with an offset from the boundary to act as a visual warning measure intended to define a “restriction zone” to which any element of the pump is restricted from passing over.
- Pump operators will be suitably qualified and will be assisted by a spotter/ site Manager during pour days to ensure that the pump is carefully handled whilst works being undertaken within the vicinity.
- Perimeter scaffolding will be completely covered with jet mesh to prevent any concrete particles/ surplus materials from extending beyond the scaffold footprint.

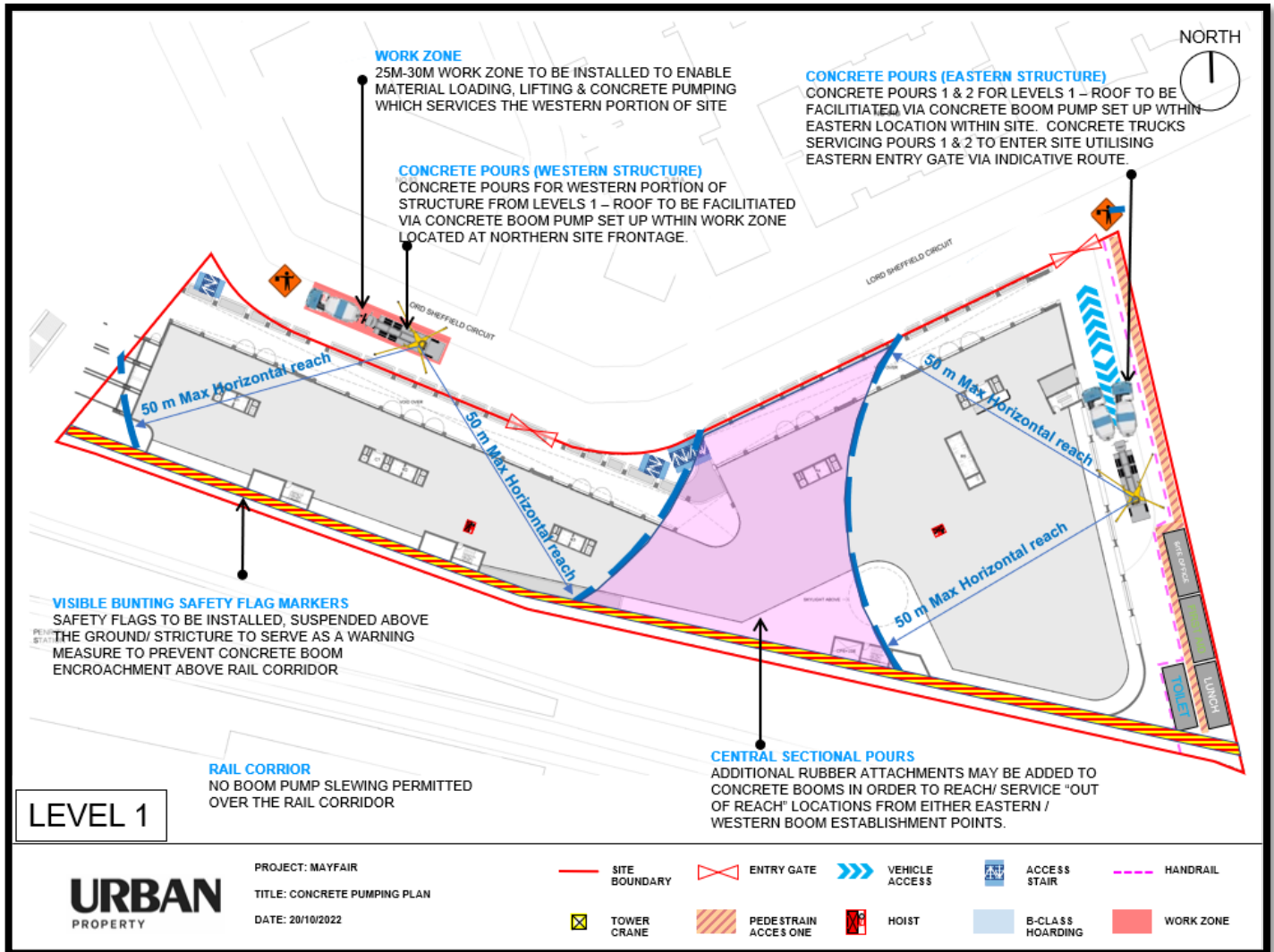


Figure 5 – Concrete Pumping Plan

11.3 Tower Cranes

The Principal Contractor will erect 2 (two) luffing tower cranes, to service the project with approximately 50m and 55m jibs proposed respectively. Hydraulic Luffing Crane 1 will be installed on structural Grillage from Basement Level 1 whilst crane 2 will be installed from Basement 3. Both cranes will service all construction activities from structure right up until fit out stage.

The cranes will have an out of service free slew within the sole confines of the site and thus avoid any air space encroachment to the adjoining railway and Council lands. The site luffing cranes will be programmed with restricting devices to prevent any slewing above the GPS coordinates of the corridor.

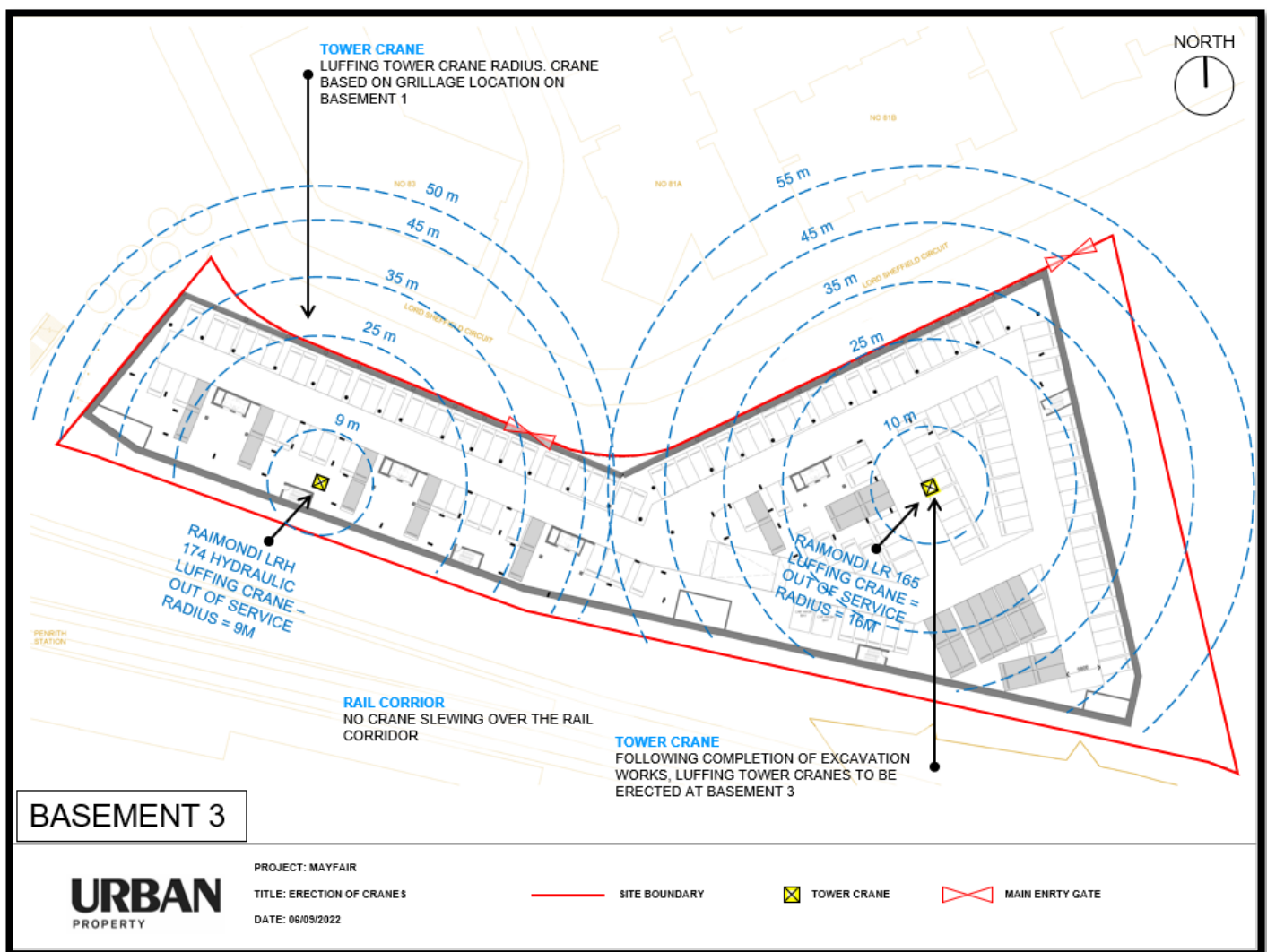


Figure 6 – Tower Crane Locations and Crane Radius Diagrams

Hydraulic Luffing Crane LRH 174 will be the first crane to be erected. Erection will take place from within the site boundaries. The mobile crane and delivery trucks will enter and exit the basement via the eastern site gate. The mobile crane will be positioned within the eastern portion of Basement 1, permitting assembly to be carefully controlled from within the development.

Luffing Crane 2 (LR 165) will be erected shortly afterwards from within the site boundaries. The mobile crane will enter the site via the eastern gate and will be established along the Eastern driveway extents to undertake the procedure. Delivery trucks carrying crane components will occupy the extents of adjoining “works zone 1”. All crane components will be lifted by the mobile cranes with a “2 way horizontal motion slew” above the Council Verge and during this time, no slewing will be permitted above the air space of the railway corridor.

Cranes 1 and 2 will be dismantled from the work zone extents of the street frontages to the Northern aspect of the site. All components being dismantled will be slewn in a “horizontal/ pull back motion” to avoid any slewing above the airspace of the southern adjoining railway corridor.

11.4 Work Zones

Two Work Zones are proposed to be established within the site frontage In accordance with the Traffic Management plan, and in consultation with Council and TFNSW. These zones will enable material loading, lifting and concrete pumping activities which service the site.

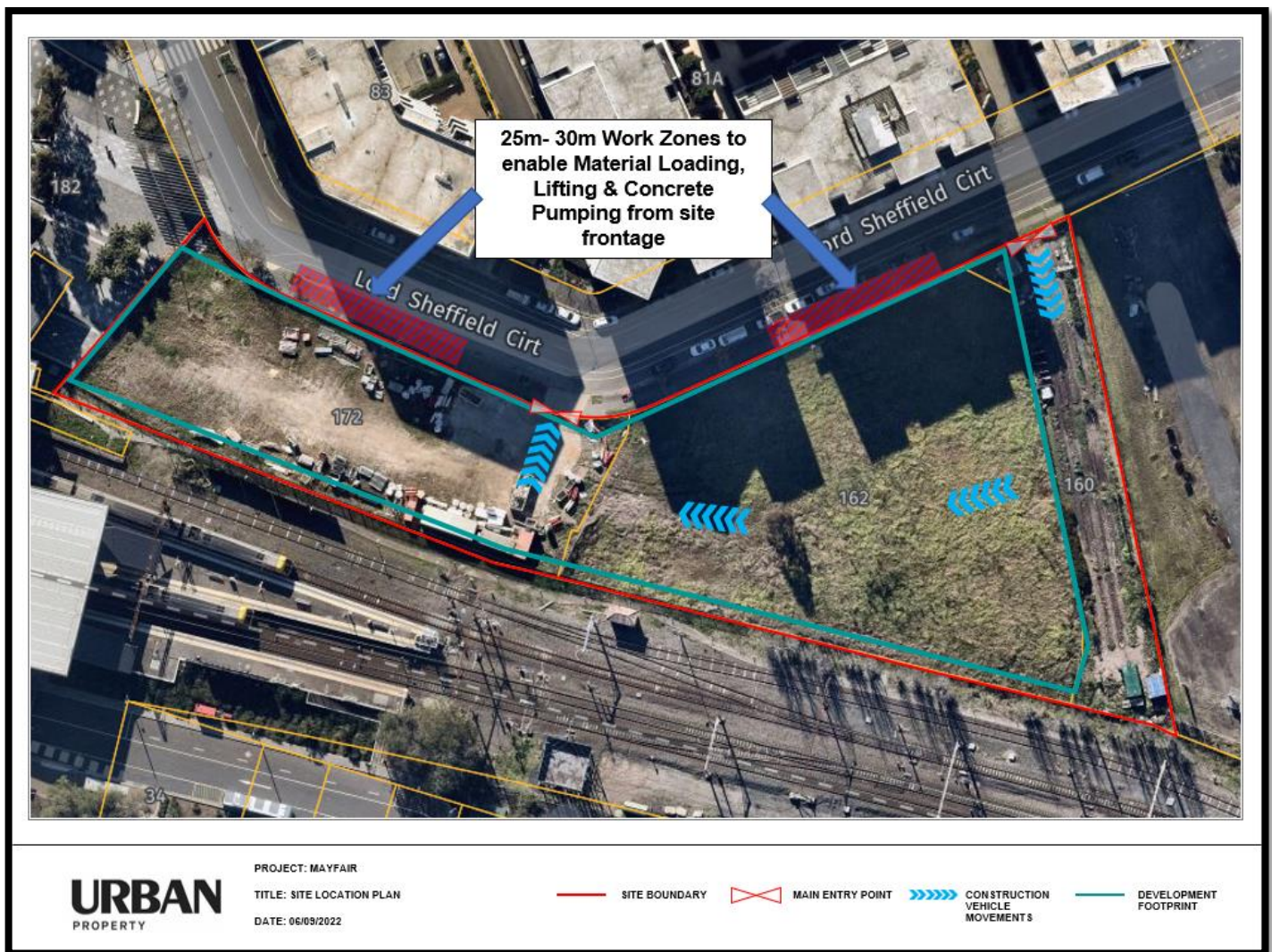


Figure 7 – Proposed Work Zone Locations

11.5 Construction Hoists & builders lifts

Vertical movement to the buildings will be serviced via hoists, this includes for both man and materials.

Urban will erect 1 (One) hoist per Residential tower. The hoists will typically service levels Basement 1 right through to roof and will assist in the efficient movement of materials between levels.

Vertical movement will be further aided to the lower floors will be via forklift or Manitou having direct access to the internal hoists

A builder's lift will be commissioned in each lobby core. The man and material hoists will be dismantled and carted off site upon the builders lifts being handed over for use due to the lifts then taking over the role of the hoists.

11.6 Perimeter Protection Systems / Scaffold

During construction and on completion of the Ground floor slab structure, fall protection will be provided by full perimeter scaffolding. A Class B gantry hoarding will also be provided to the northern elevation of the development to cater for the construction of the cantilevered awning structure.

Erection and Dismantling of Perimeter scaffolding along the rail corridor boundary will be undertaken in consultation with Sydney Trains. Scaffolding to the southern elevation will be erected from within the site boundaries and will be installed on base plates which will sit on compacted earth material, capable of withstanding the applicable bearing capacity of the scaffold structure above. (A sign-off to be obtained by the geotechnical engineer prior to erection).

The structural members of the scaffold will be tied into the slab edge of the southern structure at regular intervals (as per the recommendations of the structural engineer and the relevant Authority guidelines) so as to ensure it remains adequately secured, mitigating any risks of de-stabilisation/ collapse). Handover certificates/ Sign-off sheets confirming structural stability & safety compliance will be provided by the scaffolding contractor prior to the scaffold being handed over to the builder for use.

Furthermore, the perimeter scaffold structure will be completely covered with jet mesh to mitigate the incidence of any building elements / surplus materials from falling beyond the scaffold footprint.

The scaffold will be dismantled progressively, level by level as and when the external building façade elements are completed. All dismantling works will take place from within the site boundaries and components will be carefully taken apart and passed down the scaffold structure in a safe and systematic manner. The process will be repeated until the entire elevation has been stripped.

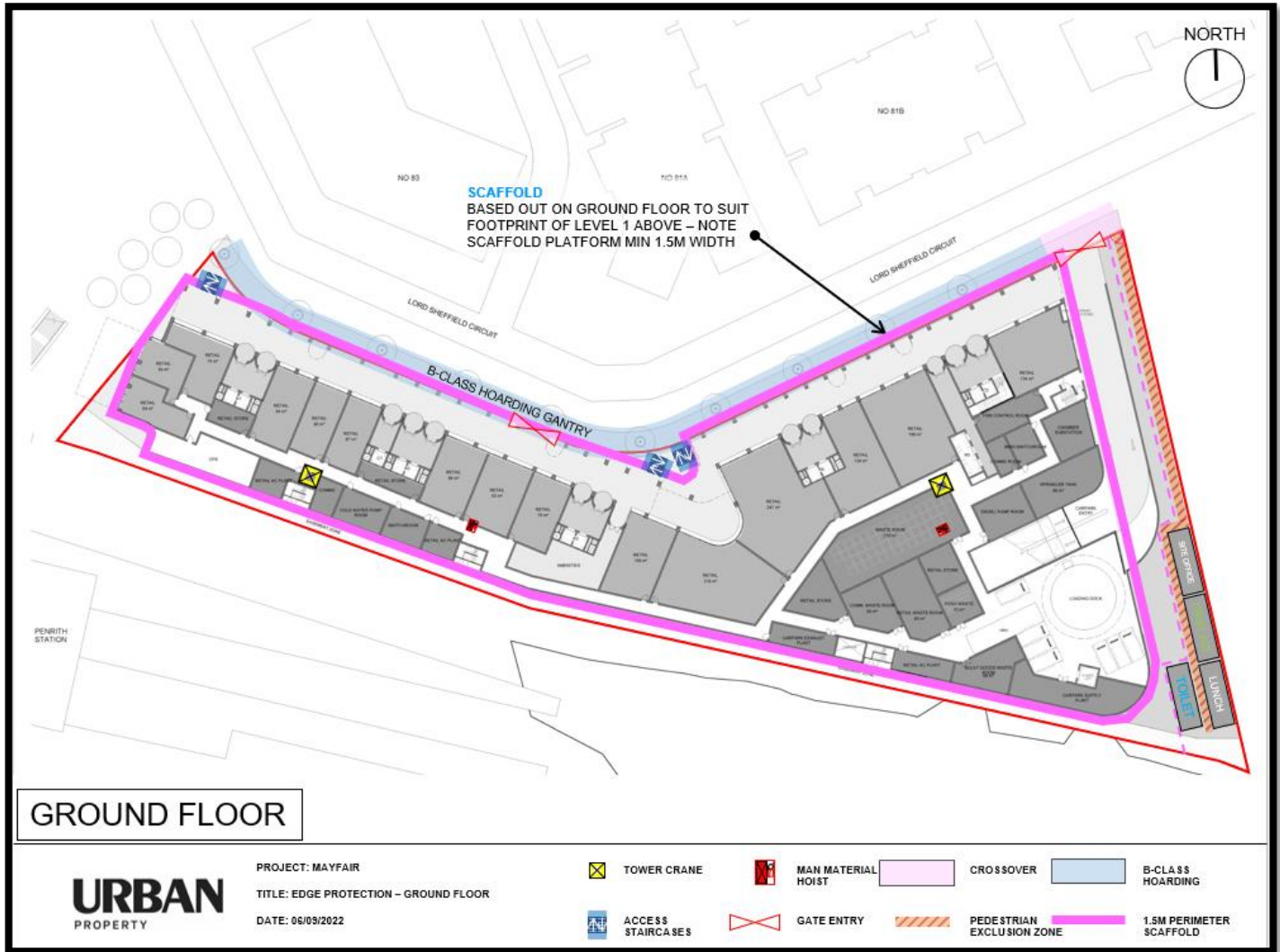


Figure 8 – Edge Protection extents including Class B Hoarding and Perimeter Scaffold

11.7 Plant & Equipment Requirements

Plant and equipment selection is critical to the success of any building project. The main plant and equipment involves cranes (mobile), concrete pumps, access equipment (hoists, elevated work platforms, scaffolds), and materials handling (trucks, forklifts, telehandlers, etc.).

Due to their importance to construction, potential impacts to amenity outside the work zone, comparative size, safety requirements, the location and use of the above will be identified and considered prior to the engagement of any such plant and equipment. For safety and road operation considerations, should this work need to occur outside normal working hours, permission will be sought.

The mobilisation of extremely large equipment, in particular cranes, will be carried out in consultation with the relevant authorities. All plant and equipment is inducted in accordance with OH&S requirements, and in line with Urban's internal procedures and record keeping requirements.

All plant & Equipment is to be registered and inducted through Procore on Urban workplaces.

For further information regarding any of the processes dealing with plant & equipment related matters, refer directly to the project-specific HSE Management Plan.

11.8 Commissioning Management

Urban will ensure applicable subcontractors submit detailed Commissioning Plans for acceptance by the relevant consultant(s), prior to issuing to the Client for information, and prior to any testing and commissioning activities taking place. The plans will generally include the following:

- pre-commissioning check sheets
- high level description of system(s) to be tested
- responsible party(s) to carry out and/or witness commissioning tests
- relevant project specification clauses, and
- copies of commissioning documentation, certificates, etc. issued as part of the tests

NOTE: Commissioning Plans will vary in complexity and variety depending on the nature and type of systems being commissioned, and therefore may not be identical in form or format.

Commissioning Plans from the relevant subcontractors will be submitted in advance of any commissioning to allow sufficient time for review and discussion.

Subcontractors will appoint their own commissioning leaders, who will report to Urban's supervisors and coordinators as necessary. Urban is responsible to provide assurance that the requirements of the individual services trades will be met, and that the commissioning elements of the project will be afforded the necessary timeframe to complete the commissioning process.

As the Works progress and the level of resources on site intensify, regular meetings will be held to track, plan, review and agree upcoming commissioning activities. These meetings will additionally serve to identify and mitigate any risks associated with testing and commissioning activities.

Systems will be commissioned as soon as practicably possible, on an area-by-area basis, with updates provided in an agreed format. Once systems have been commissioned and integrated utilising the Building Management System (BMS) network and/or individual stand-alone systems, witness testing and demonstrations can take place. System wide tests may include:

- individual building services failure
- load tests as defined in the specifications
- life safety and essential services
- central plant and/or mains utilities failures, and
- building services interface testing as defined within the specifications.

In conjunction with the testing and commissioning process, preparation of the "as built" documentation will commence in readiness for handover. O&M manuals, incorporating the various operating and maintenance requirements, will be compiled on a progressive basis.

11.9 Project Completion

As completion and handover approaches, all statutory documentation will be obtained from suppliers and subcontractors to satisfy the Building Surveyor's requirements, and to satisfy handover operational and maintenance manual requirements. Where applicable authorities will be consulted in order to facilitate site inspections provide assurance with as-built conditions.

In the final lead up to receiving a Certificate of Occupancy, the Building Surveyor will be expected to attend site a number of times prior to the final inspection walk(s).

Prior to an area or stage of the project being handed over to the Client, an initial inspection of the area or stage will be conducted by Urban, and any issues identified will be listed using a nominated platform (Procore).

The Area Supervisor will be responsible to ensure that the rectification works are completed to the required standard and within the nominated time frame. Prior to the final inspection, the Area Site Supervisor shall re-inspect the defect works previously identified to ensure adequate and effective rectification has occurred.

Following completion of Urban inspections and rectifications, the project consultants and client representatives will be invited to carry out their own inspections prior to final acceptance.

For further information regarding any of the processes dealing with completion & commissioning related matters, refer directly to the project-specific Handover Management Plan.

NSW Note: Class 2 buildings in NSW, in line with the requirements of the Residential Apartment Buildings (Compliance and Enforcement Powers) Act 2020 (RBA): a developer must provide 6 – 12 months' notice before the developer applies for an occupation certificate, setting out the expected date of application for the certificate. An exception applies for short-term building works to be completed within six months, for which notice must be given within 30 days of commencement of the works.

12 SITE INDUCTIONS

All site personnel must have an industry induction card, and will undertake a project specific site induction, including a project overview, information on site specific safety issues and emergency procedures.

13 PEOPLE & CULTURE

Urban recognises that our people are what drives the business and allows us to build the projects. To ensure that we continue to attract and retain high calibre employees, and remain legislatively compliant, the Policies, Procedures and Code of Conduct outlined within our Management System are adhered to throughout the Company.

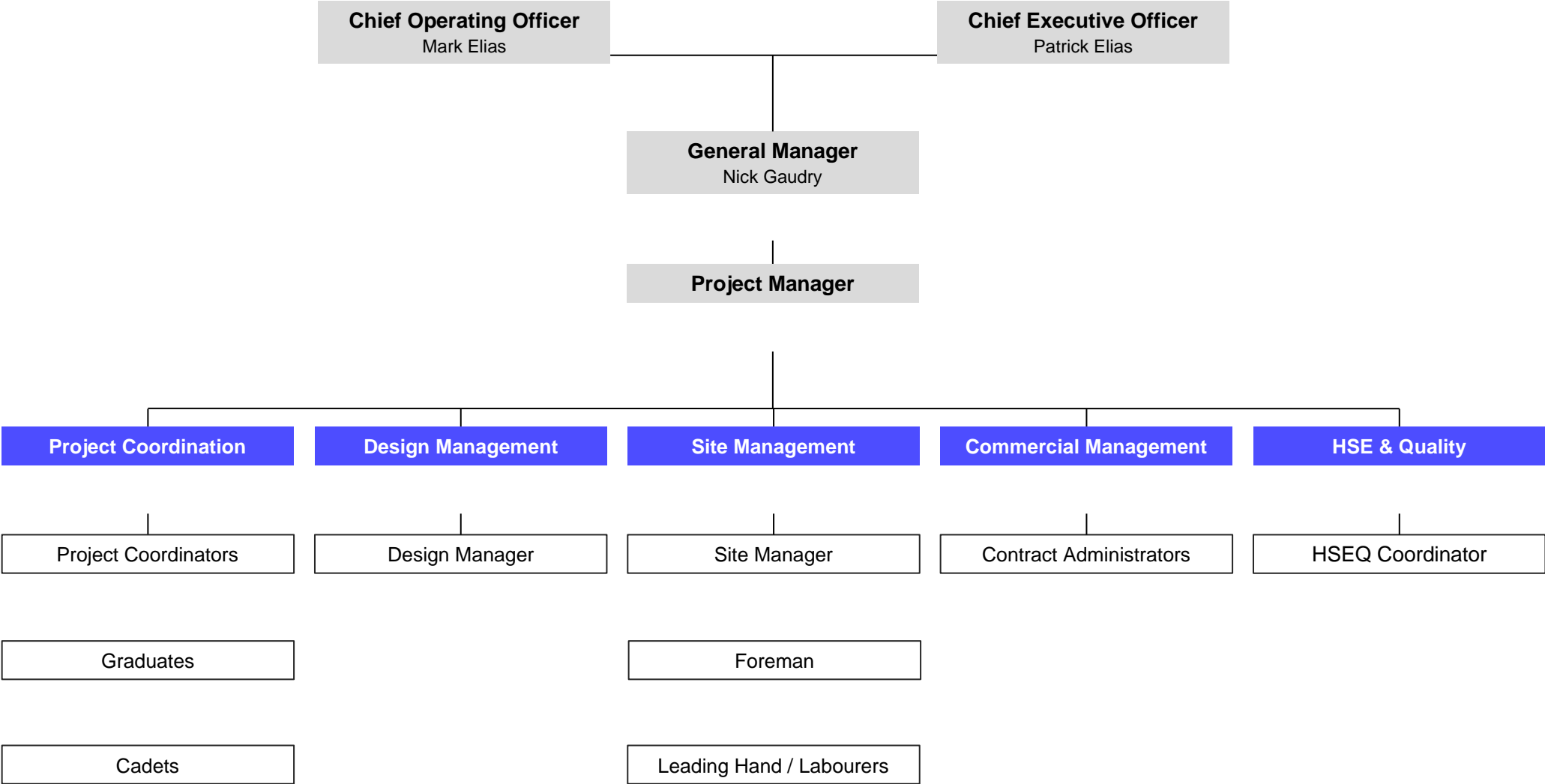
Key areas of the Management System include:

- Code of Conduct
- Recruitment
- Equal Employment Opportunity
- Harassment, Bullying and Occupational Violence
- Training & Development
- Graduate & Undergraduate Program
- Apprentice & Cadet Program
- Work and Life Balance
- Smoking, Drugs and Alcohol

14 INDUSTRIAL RELATIONS

Urban is committed to providing a workplace that is free from industrial disputes. To accomplish this, Urban facilitate ongoing communication and consultation with its people, subcontractors, employee and employer associations, and other stakeholders to maintain a harmonious working environment. Consultation and negotiations are undertaken by Urban in order to remain compliant with the National Construction Code.

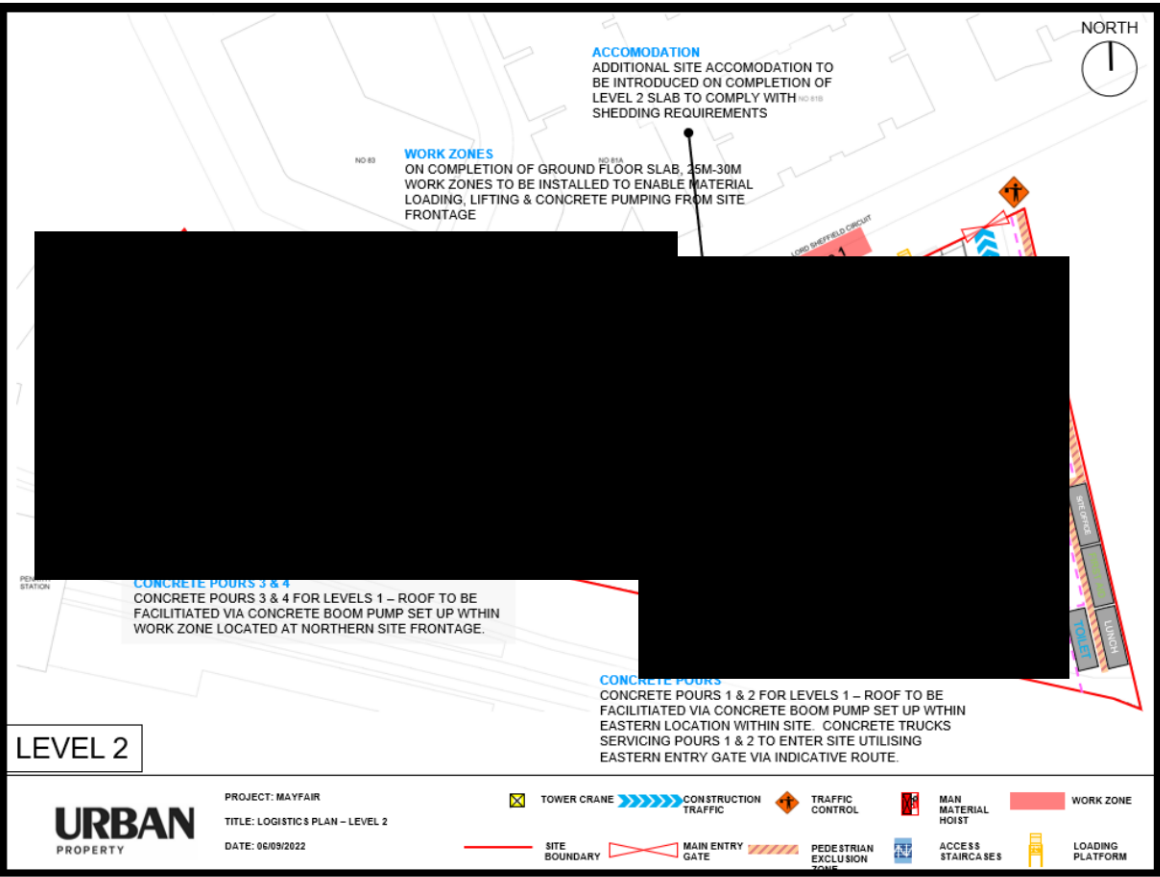
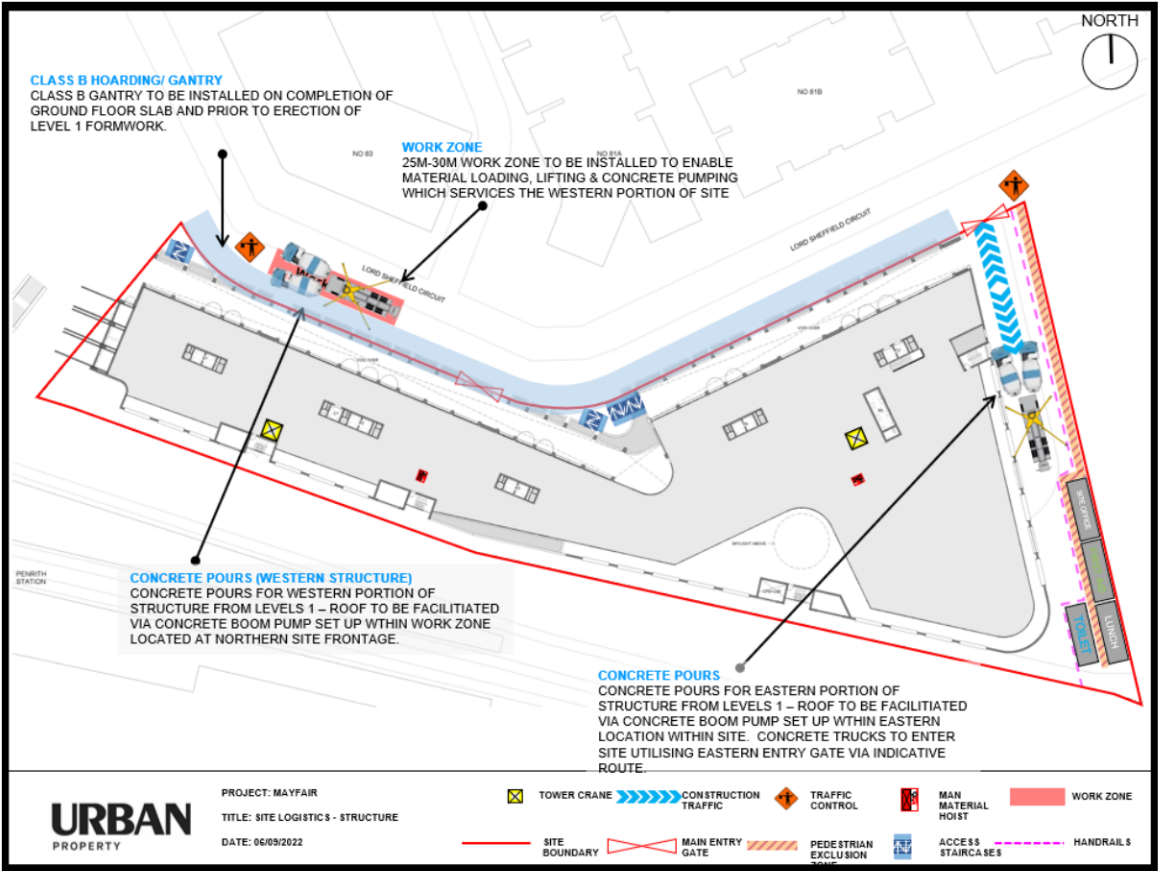
Attachment 1 – Organisational Chart

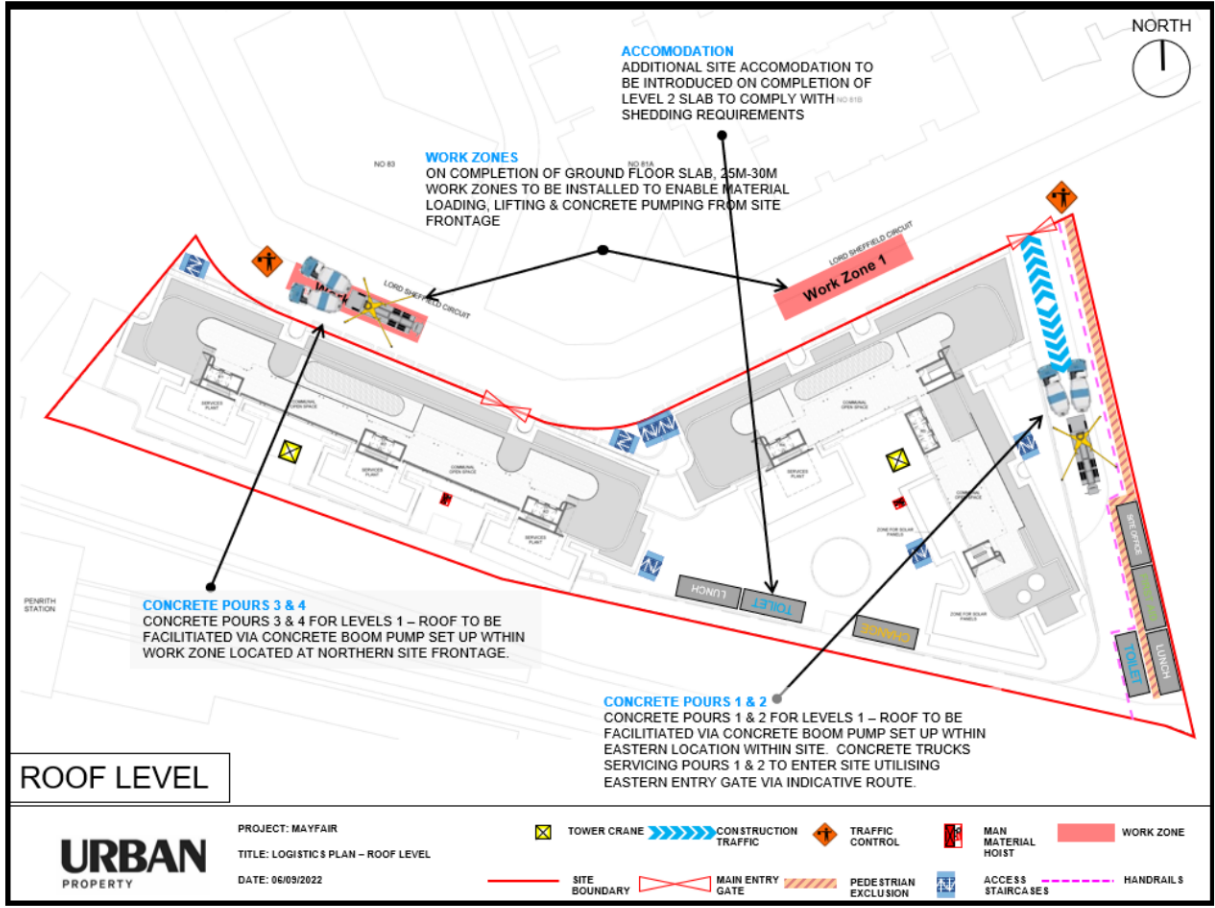
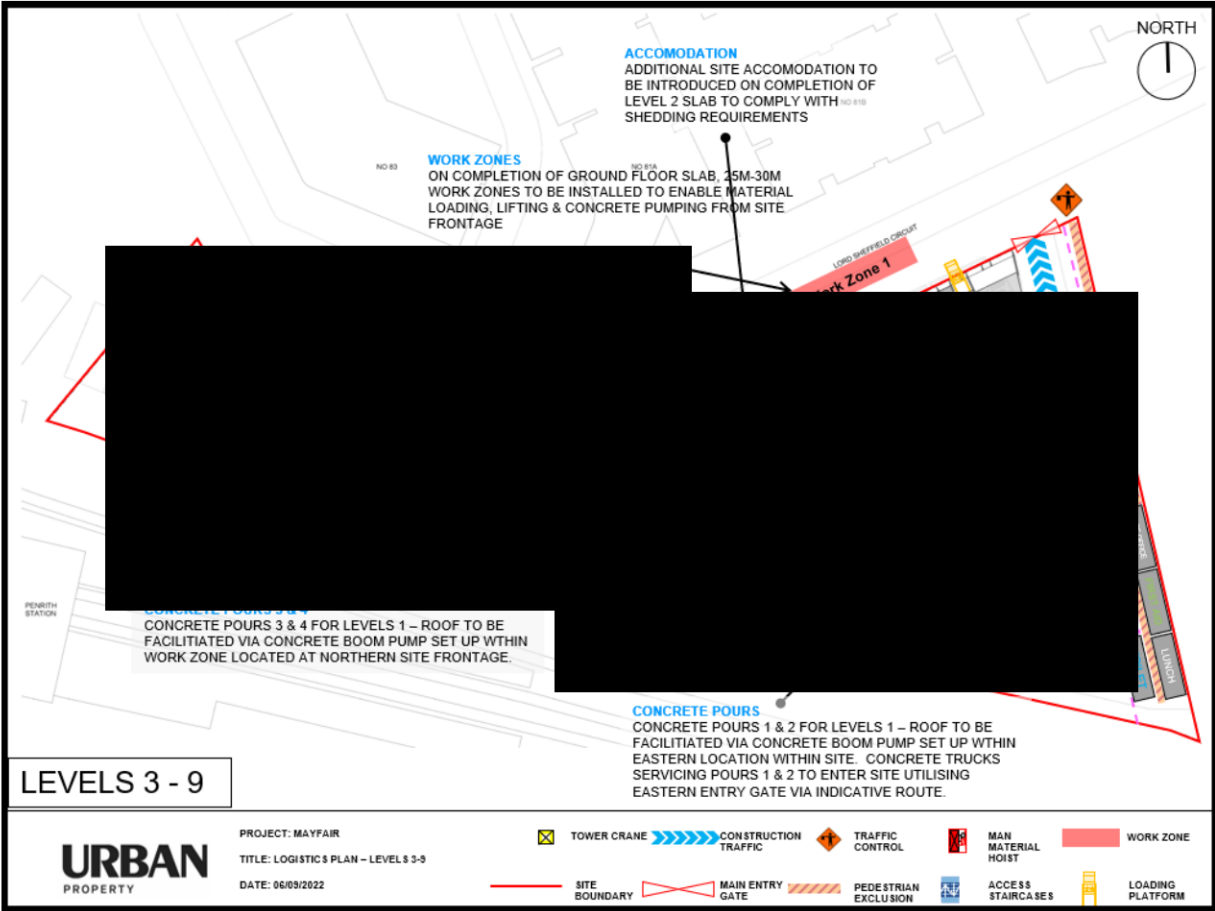


Attachment 2 – Preliminary Construction Program

160-162 Lord Sheffield Circuit, Penrith Construction Program	644 days	Tue 1/08/23	Mon 25/08/25
▷ 1 Site Structural Works	537 days	Tue 1/08/23	Tue 22/04/25
▷ 2 Scaffolding	277 days	Thu 15/08/24	Fri 4/07/25
▷ 3 External Walls	132 days	Fri 4/10/24	Fri 7/03/25
▷ 4 Windows and Sliding doors	157 days	Fri 18/10/24	Sat 19/04/25
▷ 5 Plasterboard	153 days	Thu 10/10/24	Mon 7/04/25
▷ 6 Waterproofing	124 days	Mon 18/11/24	Fri 11/04/25
▷ 7 Tiling	128 days	Mon 25/11/24	Wed 23/04/25
▷ 8 Mechanical works	124 days	Sat 26/10/24	Thu 20/03/25
▷ 9 Sydney Water Works	23 days	Fri 4/07/25	Thu 31/07/25
▷ 10 Plumbing	264 days	Sat 19/10/24	Sat 23/08/25
▷ 11 Electrical	254 days	Sat 26/10/24	Tue 19/08/25
▷ 12 Lift services	269.13 days	Wed 2/10/24	Tue 12/08/25
▷ 13 Fire Protection Services	217 days	Fri 1/11/24	Sat 12/07/25
▷ 14 Metalwork	158 days	Thu 28/11/24	Sat 31/05/25
▷ 15 Internal fitout	225 days	Fri 1/11/24	Tue 22/07/25
▷ 16 Painting	195 days	Wed 20/11/24	Sat 5/07/25
▷ 17 Carpet & Timber Flooring	199 days	Mon 25/11/24	Tue 15/07/25
▷ 18 Blinds	158 days	Sat 4/01/25	Tue 8/07/25
▷ 19 External Work	15 days	Thu 31/07/25	Mon 18/08/25
▷ 20 Finishes	194 days	Sat 4/01/25	Tue 19/08/25
▷ 21 Final Cleaning	195 days	Thu 28/11/24	Mon 14/07/25
▷ 22 Occupation Certificate	1 day	Sat 23/08/25	Mon 25/08/25

Attachment 3 – Logistic Plans





Attachment 4 – Traffic Management

